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Abstract


Forest Service Research and Development has a long-standing component of social fire science that since 2000 has expanded significantly. Much of this new work focuses on research that will increase understanding of the social and economic issues connected with wildland fire and fuels management. This information can enhance the ability of agencies and communities to meet land management objectives in an effective and efficient manner that is well informed by public needs and preferences. This research will improve fire and fuels management decisions by contributing to a broader understanding of key public values and concerns about fire and fuels management—before, during, and after fire and fuels treatments; social and economic effects of different fire and fuels management decisions; external and internal barriers to effective fire management; and effect of different existing and proposed policies on management options and decision space. The research will also provide guidelines and tools for effective and efficient communication, both external and internal; improving safety, reliability, and ability to meet management objectives; working with communities and other partners to achieve fire and fuels management goals; and assessing tradeoffs in economic, ecological, and quality-of-life values of different decision options.

Keywords: Values, perceptions, suppression, communities, trust, economics, sociology, anthropology, psychology.
Fire Social Science Research—Selected Highlights

Armando González-Cabán, Richard W. Haynes, Sarah McCaffrey, Evan Mercer, and Alan Watson

Technical Editors

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Social and Economic Highlights in Response to Wildland Fire and Fuels Research and Development Plan

Richard W. Haynes, Sarah McCaffrey, and Jeff Prestemon

Social science fire research including economics, sociology, geography, and anthropology has always been a part of Forest Service Research and Development but has received increased attention since the advent of the National Fire Plan in 2000. To guide fire research, the Forest Service developed the Wildland Fire and Fuels Research and Development Strategic Plan (see USDA FS 2006). The strategic plan provides broad direction to “conduct research on social and economic dimensions of fire and fuels management” and identifies three broad social science research needs (see table 1 for details). The first deals with “public interactions with fire and fuels management” and includes issues such as public trust, public perceptions, incentives, cooperation and planning, and communication. The second deals with “socioeconomic aspects of fire and fuels management” and includes issues such as assessing values at risk and the social and economic impacts of wildland fire and smoke. The third deals with “organizational effectiveness,” which includes issues of decisionmaking, optimal fire management programs, and human factors in fire management.

This document is a progress report on the significant findings from the research conducted by Forest Service Research and Development under the auspices of the National Fire Plan. This is not a catalogue of all work. Instead, it highlights elements of the social science research conducted to date that meets the needs of the National Fire Plan. Additional social science work, not discussed here, is being conducted in other elements of the strategic plan, notably on questions relating to biomass utilization. In some of the highlighted work, partial funding has been provided by the Joint Fire Science Program or from regular appropriations.¹

Coincidental to the development of the strategic plan, Forest Service Research and Development initiated national peer reviews for eight strategic program areas, one of which is Wildland Fire and Fuels Research. Strategic plan development involves cross-station discussions among the scientists conducting related research.

¹ Forest Service Research is typically funded from a single appropriation code. The allocation of funds to specific projects is shifting from local/station control (with Washington office oversight) to local/station/national control as part of the Performance Accountability Reporting Process that is being adopted throughout the Forest Service.
In the social sciences, discussions started first among the scientists working on the economic projects and then expanded, in early 2006, to include scientists working on social science projects.

The highlights presented here encapsulate efforts by a cross-station team charged with preparing a summary of social science research for the first National Wildland Fire and Fuels Research peer review. This team was asked to assess and summarize Wildland Fire and Fuels Research accomplishments reported by Forest Service research stations. Central objectives of the team’s work were to identify opportunities for cross-station collaboration and to evaluate whether completed research amounted to “integrated systems.” A primary product of the team’s effort is a synthesis of social science research around 10 central research themes, which we label “highlights.” These are described in the next section.

### Selected Significant Highlights

Social science research conducted under the 10 central themes consolidates scientific advances by scientists from different disciplines, multiple research stations, and several universities. Three of these themes focus on assessment methods and understanding of public trust, fire and recreation interactions, and economic and social cost of fire. Two highlights address public perceptions, both those held by individuals and those held by communities. Three highlights characterize advance

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in our understanding of particular management issues: the feasibility of broad-scale biomass treatments, optimal fire and fuels management, and planning tools for fuel management. One highlight focuses on long-standing work examining the human factors involved in fire management. The last highlight describes research and tool development to produce maps of the wildland-urban interface.

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U.S. Department of Agriculture, Forest Service [USDA FS]. *2006*. Wildland fire and fuels research and development strategic plan: meeting the needs of the present, anticipating the needs of the future. Washington, DC. 50 p.
Assess and Enhance Public Trust

Highlight Contacts

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Relation to Strategic Plan

This work supports the objectives in Portfolio C, Element C1: Public interactions with fire and fuels management.

Background

Trust is a form of social capital, facilitating effective land management, communication and collaboration. Although trust in the Forest Service is at least moderately high for most publics, evidence of a lack of trust and outright distrust has been found in some communities. However, the amount, types, and conditions of trust necessary for effective management to occur remain poorly understood.

Approach

Researchers initiated studies to assess the degree of trust or distrust various publics hold in the Forest Service’s ability to manage fire and fire risk. Studies have focused on describing the level of trust the public has in agency decisionmaking, understanding the constituent elements and contributors to trust, and developing tools to monitor and enhance trust while accomplishing resource management objectives. These studies range from the community level to multistate level, and involve rural, wildland-urban interface (WUI), and urban residents. Combining quantitative and qualitative approaches have been a hallmark of this work.

Products and Tools

Methods to measure trust and attitudes toward the agency across broad urban public and WUI sectors are being developed. Tools are being developed to model trust issues; quantitatively differentiate segments of rural and WUI communities with high, medium and low trust; understand the contributors to trust; and monitor the effects of public involvement, community-based agency efforts, and collaborative planning activities on trust.
Results and Applications

Trust has been found to be centered in perceived values that are similar or dissimilar between agency and publics, as well as perceived consistency or inconsistency of action with those values and validity of reasons underlying inconsistencies (Cvetkovich and Winter 2007). It has been shown to mediate and reinforce the relationship between values and public support for wildland fire management actions such as thinning and prescribed burning (Liljeblad and Borrie 2006; Liljeblad et al., in press; Vaske et al. 2007). However, more work is needed to understand the role trust plays in natural resource decisions, and how trust is lost and gained. Some of the basic tenets of trustworthiness (credibility, honesty, similarity) may or may not be the best foci of agency members seeking to build trust. The importance of trust has been demonstrated concerning reliance on, and likelihood of taking action on, information provided by National Predictive Services. Findings from this will be used to make strategic decisions about communication with various segments of the fire management community in the federal and nonfederal sectors.

The Bitterroot Ecosystem Management Project has assessed trust across communities to understand baseline levels of trust, engaged the public in geographic
information system-based values mapping activities to understand the relationship between the public and the Bitterroot National Forest, and will perform postdecision and postimplementation trust monitoring measurements. On the Lewis and Clark National Forest, scientists provided an analysis of the relationship between trust and the principles of high-reliability organizing during public collaboration on a plan for prescribed fire. In Colorado and southern California, results have helped local agencies understand trust issues for WUI residents and assisted community-based fire preparedness communications (e.g., FireWise and Fire Safe Council work, Absher et al. 2006, Cvetkovich and Winter 2007).

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Funding
This research was supported by the National Fire Plan, Joint Fire Science Program, National Predictive Services Group, and the Bitterroot Ecosystem Management Research Project.

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**Additional Readings**


Assess and Understand the Interaction of Fire and Recreation

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Relation to Strategic Plan
This work supports the objectives in Portfolio C, Element C1: Public interactions with fire and fuels management.

Background
Recreation and tourism connected to our national forests have significant interactions with fire and fuels management. Substantial research has been conducted in recent years within this topical area. Among the specific study topics examined is the impact of fire and fuels management upon visitor experiences. These studies help inform management, communication, and education efforts.

Approach
Varied approaches are characteristic of the inquiry into the relationship between fire and fuels management and recreation. Ranging from a specific recreation area or forest to a multistate level, these studies have involved recreationists and tourists visiting semideveloped sites, trails, and wilderness. Perspectives of the general public have been gathered through onsite, mailed, and telephone surveys and analyses of preexisting records.

Products and Tools
Findings from a travel cost analysis of 182,987 wilderness recreation permits that span more than a decade are now available. Specific management actions were examined for public acceptability, both from the recreationist and broader public perspectives, and these findings have been repeatedly shared with fire and recreation managers. Multiple scales and measurement approaches have been developed and refined, helping to advance inquiries in this topical area.
Results and Applications

Investigations into the way that recreationists think about and act in relation to wildland and wilderness fires have been examined. Studies conducted with visitors to wilderness areas in Washington, Oregon, California, Idaho, and Montana indicate that visitor attitudes toward the use of wildland fire in wilderness have changed over the past 40 years. In all cases, visitor attitudes have become more positive and supportive. This trend was consistent across wilderness areas, methods of visitor sampling, and attitude metrics (Knotek 2006).

Inquiries about recreation-related fire management actions have shown lesser support for exclusion of specific recreational uses than for closures of sites and larger forest areas (Winter 2006; Winter and Cvetkovich 2003, in press). Broader fire management actions and policies (e.g., forest health/thinning and prescribed burns) have also been examined in combination with various elements (such as beliefs, trust, and ignition source) Absher and Vaske 2006; Bright et al. 2005; Kneeshaw et al. 2004a, 2004b). A cognitive hierarchy framework has been applied to this work, and new scales have been developed to assess value-based beliefs and social norms. Openness to change regarding opinions or behaviors and degree of persuasiveness of messages has been illuminated through studies on ipsativity in wildland fire attitudes (Absher et al. 2006).

Perceived impacts of fire are also of interest. Tourists have reported that the presence of high fire danger conditions, reported health problems from smoke and ash, and the spread of fire to a nearby vacation region might result in substantial trip alterations, yet most reported that wildland fires would not keep them from traveling (Thapa et al. 2004). Recreationists with greater place attachment were found to have observed more fire-related impacts, and were more likely to anticipate an influence on the quality of their recreational experience (Hendricks et al. 2003).

Actual impacts of fire have been studied. During a high-fire year on the Bob Marshall Wilderness, visitors adapted to the presence of fires by staying fewer nights in the wilderness, were more likely to hike than to travel by stock, and were less likely to fish and/or use outfitters than visitors in a lower fire year (Borrie et al. 2006). Visitation and annual recreation benefits decreased for hikers and mountain bikers as areas recovered from prescribed burns (Hesseln et al. 2003). However, wildland fires had a different impact depending on use, where value per trip increased for hikers but decreased for mountain bikers when crown fires were considered (Loomis et al. 2001). Recreation users should not be expected to react
similarly to fire across activities. Size and extent of burns also affect visitation where increases in the amount of area burned and amount of burn that could be seen from trails are associated with greater declines in recreation demand (Hesseln et al. 2004).

Analyses of burned area emergency reports revealed numerous direct impacts to hiking trails and campgrounds from fires (from fire damage), and many potential impacts to roads and hiking trails (tend to be linked to flooding after the fire event). Most impacts represented a loss of recreational opportunities (Chavez and McCollum 2004). Impacts of fire on recreational values follows a path demonstrating a short-term increase in visitation following a fire, then a decrease in use for several years following a fire, with this downward slope shifting to an increase as the forest canopy closes and the area begins to look like a mature forest again (Englin et al. 2001, in press). Other work showed that the costs of fire can be reduced through prescribed burning, which lessens the impact of lost recreation visitor days due to closures.²

On the Bitterroot National Forest, where the majority of recreation visitors are local residents, studies are helping managers and planners interact with the public in a meaningful way in analyzing alternative fuel treatment locations and strategies; and in understanding cultural differences in relationships with wilderness in order to anticipate differences in response to proposed fuel treatments (Gunderson and Watson 2006). Findings from the work in the Southwest were incorporated into forest plan revision for the four southern California national forests and informed a public fire education program developed by the San Bernardino National Forest Association (Winter and Cvetkovich 2003).

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Key Partners

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Funding

This research was supported by the National Fire Plan, the Joint Fire Sciences Program, and the Bitterroot Ecosystem Management Research Project.

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Assess Economic and Social Costs of Wildland Fire

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Relation to Strategic Plan

This work supports the objectives in Portfolio C, Element C2: Socioeconomic aspects of fire and fuels management.

Background

Wildland fires and society are intricately intertwined. Wildland fires affect goods and services that people value, humans are attracted to features of landscapes that are correlated with wildland fire activity, and humans actively and inadvertently ignite fires and create conditions that exacerbate the impacts of fires. Wildland fires also produce impacts that go far beyond their immediate locations or sectors associated with wildland. Most studies quantifying wildland fire impacts have been limited to timber and property. But the smoke and flames from large wildland fires create immediate human health and safety risks that compel evacuations of entire communities, leading to effects on productive activities in many economic sectors. Such fires can damage such large quantities of timber that their impacts are felt great distances from the impact zone and over many years subsequent to the fire. Fires may not only cause extensive damage to private property but also lead to structural shifts in housing markets to account for altered risk perceptions. Humans play active roles in affecting the risks of wildland fire. First, because people are attracted to wildlands and forests, they build their houses in areas prone to wildland fires, making fires on nearby wildlands potentially more damaging and costly to suppress. Second, people start fires intentionally or accidentally in the course of regular economic activity and pursuing recreational opportunities. Third, people and wildland managers take actions to alter societal risks from wildland fire.

Making the best investments in efforts to reduce the overall costs and losses associated with wildland fires requires understanding the full picture of human involvement. Research conducted by Forest Service Research and Development scientists has led to greater understanding of how wildland fires affect society, how society affects wildland fire, and how managerial and other actions can lead to reductions in wildland fire’s negative impacts.
Approach

Research has focused on quantifying the economic effects of wildland fire and understanding the factors influencing the rates of human-caused wildland fires, nationwide. Two large-scale studies have quantified wildland fire impacts in long-run and multisectoral dimensions. (1) A study of the catastrophic wildland fires that occurred in 1998 in Florida (Butry et al. 2001, Mercer et al. 2000) quantified effects on (a) timber damages in terms of economic welfare, including the effects on owners of damaged timber and on consumers and owners of undamaged timber in the region; (b) housing; (c) the health of surrounding populations related to smoke-induced respiratory problems; (d) the hotel and tourism sector owing to required evacuations and other disruptions to economic activity; and (e) suppression expenditures. Although the analysis did not attempt to measure nonmarket or other nontimber damages, it was the first study of its kind to more fully catalogue the spatial and temporal scope of impacts of a large, catastrophic wildland fire on society and the economy. (2) A study of the 2002 Hayman Fire, near Denver, quantified the impacts of the wildland fire on (a) wildland fire suppression, (b) site rehabilitation and restoration, (c) housing, (d) loss of power transmission lines, (e) water storage capacity in an affected reservoir, (f) timber, (g) tourism and recreation, and (h) incidental costs associated with evacuations and public safety. Other costs recognized but not directly quantified included those associated with the regional economy owing to evacuations. Additional analyses evaluated homeowner risk perceptions, protection options, and constraints to self-protection in the event of a wildland fire. Other studies in the area of wildland fire impact assessment include those by Loomis and González-Cabán (1997), which assessed the impact of wildland fire on spotted owl habitat in California and Oregon; Loomis et al. (2002), which assessed impacts in the context of big game habitat; and Loomis et al. (2005), which quantified wildland fire impacts in California, Montana, and Florida in terms of property owner willingness to pay for wildland fire protection. The impacts of wildland fire have also been quantified in terms of housing value and the risk of wildland fire. Notable among these is a study by Stockmann (2006), which evaluated how landscape vegetation and housing features affect the loss probability in the event of wildland fires.

A second pair of studies was more narrowly focused on the timber-sector impacts of wildland fire. Different from previous analyses except for Butry et al. (2001), these studies were able to quantify the short- and long-run welfare effects of two catastrophic western wildland fires: the Bitterroot Fire in Montana in 2001
and the Biscuit Fire in Oregon in 2002. The Bitterroot study evaluated the timber-
related welfare losses experienced by producers and consumers. A major contribu-
tion of that analysis was in quantifying, in timber welfare terms, the economic
impacts of the planning and litigation-related delays in the initiation of timber
salvage in the aftermath of the event (Prestemon et al. 2006.) The Biscuit Fire
analysis also quantified the effects of hypothetical delays. The contribution of that
analysis was that it applied a spatial equilibrium modeling technique to quantify the
decline with distance in the price and welfare impacts of the wildland fire and the
salvage (Prestemon and Holmes, in press).

Two studies compose a third area of analysis, focusing on quantifying the
effects of fire risk on property values. The first study evaluated the effects of a
catastrophic wildland fire on housing values in Washington state (Huggett 2003;
Huggett et al., in press). An important contribution of this work was that it cap-
tured the short- and long-run housing price effects of the wildland fire, the first
known study of its kind. The second (Donovan et al. 2007) evaluated how a newly
implemented community fire-risk rating system for individual properties imple-
mented in Colorado Springs, Colorado, resulted in changes in housing values. A
primary finding was that house construction materials have a large, significant
effect on housing values that have information.

The fourth area of research focused on human-caused fire. There are two main
lines of analysis. One evaluates the underlying drivers of wildland arson and its
spatiotemporal patterns. The other evaluates the factors most important to all kinds
of human-caused fires. Models of wildland arson have, for the first time, quantified
the daily clustering patterns of arson wildland fires at the scale of small counties,
identified the linkage between wildland arson and economic conditions, demon-
strated the role of law enforcement in reducing the number of arson ignitions,
characterized the role of fuels management in reducing the damages from wild-
land arson, and placed the arson ignition process in the context of an economic
model of crime (Prestemon and Butry 2005; Prestemon and Butry, in press a, in
press b). These findings largely have been confirmed for arson on California
national forests, as well (Prestemon and Butry, in press b). Other Florida-focused
research has measured the differences in the rates of spatiotemporal clustering of
fires among lightning and several categories of individual anthropogenic fire causes

presented at the annual meeting of the American Agricultural Economics Association. 18 p.
Unpublished paper. On file with: Jeffrey P. Prestemon, Forestry Sciences Laboratory, P.O.
Box 12254, Research Triangle Park, NC 27709.
(Genton et al. 2006), quantified the role of climate and weather on human-caused wildland fires of different categories, identified the annual autoregressive nature of human-caused wildland fires, measured the effects of various fuels management efforts on the rates of human-caused wildland fires across broad landscapes (Butry 2006, Mercer and Prestemon 2005, Prestemon et al. 2002), and quantified how human-caused fires are set closer to valuable property than lightning fires (Butry et al. 2002), and measured how human-caused wildland fires may be related to managerial activities (Prestemon et al. 2002, Pye et al. 2003). Ongoing research seeks to connect large-scale and long-term crime patterns to wildland arson, develop crime hotspotting models for use by law enforcement, and understand how education and public awareness campaigns may affect the rates of human-caused wildland fires. The latter study is underway and is focused on the efficacy of prevention programs in Florida and on national forests of the United States.

**Products and Tools**

Many of the most recent advances in our understanding of the economic impacts of wildland fire, human-caused fires, and the efficacy of wildland fire interventions are captured in a soon-to-be-released book. This volume *The Economics of Forest Disturbances: Wildfires, Storms, and Invasive Species* (Holmes et al., in press) has 19 chapters covering topics ranging from describing the production of all types of wildland fires and other forest disturbances; quantifying the impacts of these disturbances on timber, private property, and government expenditures; characterizing how interventions into wildland fire and other disturbance processes can lead to net societal gains; and characterizing the economics of societal and managerial incentives to manage landscapes and suppress disturbances.

**Results and Application**

Results of the studies examining the impacts of the Bitterroot and Biscuit Fires made up part of the salvage environmental impact statements for these in the Northern Region (Region 1) and Pacific Southwest Region (Region 5), respectively.

**Awards and Recognitions**

The Biscuit Fire analysis applied research approaches and contributed to a timber salvage environmental impact statement (Prestemon et al. 2003) and continues to inform debate about government timber salvage decisions following the wildland
fire. The technical advances in salvage economics research provided a foundation for a policy analysis recently requested by the Congressional Budget Office.

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**Key Partners**

National Institute of Standards and Technology; University of Montana; Forest Service, National Forest System, State and Private Forestry; Colorado State University; North Carolina State University; Texas Tech University

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**Additional Reading**

Community Wildland Fire Preparedness

Highlight Contact

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Relation to Strategic Plan

The work reported here is primarily related to Portfolio C, Element C1: Public interactions with fire and fuels management.

Background

In recent years, a number of programs and initiatives have been implemented to help communities prepare for wildland fires and manage hazardous fuels. The National Fire Plan [NFP] has provided financial support for community-level wildland fire preparedness, and a number of programs provide technical assistance. This research identifies lessons learned from a number of communities that provide direction to other communities seeking to improve wildland fire preparedness.

Approach

Case studies were conducted in states representing a range of biological, physical, and social contexts. Researchers employed key informant interviews, focus groups, widening driveways to improve access for emergency vehicles and numbering properties to speed up identification are just two ways property owners and communities can improve their wildland fire preparedness.
surveys, and attendance at community gatherings to collect qualitative and quantitative data that document community actions and programs to improve wildland fire preparedness, build community capacity, and sustain these efforts long term.

**Products and Tools**

A set of case study summaries on community wildland fire preparedness highlights what communities can accomplish in reducing wildland fire risk. View the Community Responses to Wildland Fire Threats Web site (http://www.ncsu.edu/project/wildfire) and the Northern Research Station’s Wildland Fire-Community Fire Preparedness Case Studies Web site (http://www.ncrs.fs.fed.us/4803/focus/fire/community_preparedness/cp_case_studies/). A Web-based tool was developed that serves as a learning community for those engaged with the public in collaboratively developing community wildland fire protection plans (http://jfsp.fortlewis.edu/).

The user-friendly, searchable National Database of State and Local Wildland Hazard Mitigation Programs Web site (http://www.wildfireprograms.usda.gov) describes 232 states and local wildland fire mitigation programs across 37 states, including community actions such as wildland fire protection planning, educational programs, defensible space regulations, and fuel reduction incentives for property owners.

This site serves as a clearinghouse of ideas for fire protection officials, natural resource professionals, and community leaders. As part of the Living With Fire in Chaparral Ecosystems Working Group on people and ecosystem interface, a summit for managers, community leaders, and researchers served as a forum for sharing the

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There are practical ways communities can increase preparedness.
latest approaches to fire management for communities, and key findings on communication with communities before, during, and after a fire event.

**Results and Applications**

As a result of this research, communities across the country are taking action to improve physical preparedness (for example, vegetation management, new or improved communication systems, and public education programs) and social preparedness (for example, planning and training; Fege and Absher, in press; Jakes et al. 2007; Steelman and Kunkel 2004; Steelman et al. 2004). A number of partners have played varied roles in community preparedness, working collaboratively to achieve local and national goals (Jakes et al. 2004). Additionally, residents in fire-prone communities recognize the responsibility they and fellow community members have in reducing risk (Winter and Cvetkovich, in press). Communities that succeed in building preparedness need a strong foundation, often referred to as community capacity (Jakes et al. 2007).

Research findings have also helped direct and generate support for wildland-fire preparedness activities in communities across the country. Community fire organizations such as Firewise Communities committees and Fire Safe Councils are using findings in their communication, education, and preparedness efforts. Professional organizations, such as the National Academy of Public Administration, the
American Planning Association, and the American Society of Landscape Architects, have also found the summaries useful for training and educating members who can be major players in wildland-fire preparedness.

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**Key Partners**
Bureau of Land Management, Colorado State University, Fort Lewis College, Inland Empire Fire Safe Council Alliance, Louisiana State University, North Carolina State University, San Diego Natural History Museum, San Diego Fire Recovery Network, Southern Oregon University, Texas A&M, Washington State University, Western Washington University, University of Minnesota, University of Florida, U.S. Geological Survey

**Funding**
National Fire Plan, Joint Fire Science Program

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Additional Readings


Evaluate Opportunities for Biomass Processing Facility Siting and Economic Feasibility of Landscape-Scale Fuel Treatment

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Relation to Strategic Plan

The work reported here is primarily related to Portfolio D: Integrated fire and fuels management research; Element D3: Biomass utilization, product development and forest operations associated with fire and fuel management activities. Also Portfolio E: Develop and deliver knowledge and tools; Element E1: Synthesis and tool development.

Background

Landscape-scale deployment of mechanical thinning of western forests to reduce fuel accumulations, as called for by the Healthy Forests Restoration Act, has been slow to materialize, in large part owing to the limited availability of funds to subsidize such activities, the high costs of these labor-intensive treatments, and the low to nonexistent commercial value of the majority of the trees removed in such operations. Construction of facilities that would convert biomass to energy is seen as a prospect for generating new markets for small-diameter wood, and potentially contributing to expansion of the scope of fuel treatment possibilities. Answering the questions of where to construct such facilities, and the appropriate scale at which to do so, depends, among other things, on the location and quantity of the resources upon which they will draw and the costs of transporting harvested material across the landscape. Biomass plant investors and operators, fuels managers, state and private foresters, and community planners are keenly interested in answers to such questions.

Approach

The Forest Inventory and Analysis (FIA) BioSum analysis framework was developed to combine forest inventory data representing an analysis region, a treatment cost model, a fuel treatment effectiveness model, and a raw material hauling cost model to explore alternative landscape-scale treatment scenarios that achieve a variety of management objectives (Fried 2003, Fried et al. 2005). Raw material...
volumes generated by mechanical fire-hazard-reduction treatments are estimated by applying silvicultural treatments to data derived from forest inventory plots; estimates of treatment costs are generated via the Fuel Reduction Cost Simulator (Fight et al. 2006); gross product values are calculated as the product of modeled harvest quantities and local product prices; and a variety of treatments, developed in consultations with local silviculturists and fire management experts, are simulated to assess treatment effectiveness and net and gross treatment costs (Fried and Christensen 2004, Fried et al. 2003). Candidate sites for building processing facilities can be simulated and evaluated with respect to economic feasibility (Fried et al. 2005), or the framework can be extended via mixed-integer optimization to jointly select treatments for each acre and site-suitable expansion of processing capacity (Daugherty and Fried 2007).

**Products and Tools**

The FIA BioSum model has been applied to a 25-million-acre region of Oregon and California and to the entirety of Arizona and New Mexico in support of research studies and articles (e.g., Barbour et al., in press; Bilek et al. 2005), presentations to Washington office, regional and forest staffs, other scientists, forest and fire managers, and the biomass-to-energy community. The FIA BioSum simulation software, which provides users with a user-friendly, automated, integrated analysis environment and all the needed model components to conduct BioSum analyses for any area in the United States for which FIA plot and road network data are available, is in beta release, and documentation, an on-line help subsystem, sample data sets, and a user tutorial are nearing completion.

**Results and Applications**

Under a range of policy scenarios with different objectives in the Oregon and California regional analysis, removal of considerable amounts of commercial-size trees is needed to accomplish fire hazard reduction goals when objectives are centered on either maximizing net revenue or maximizing treatment effectiveness. Even if the objective is to minimize merchantable volume, about two-thirds of the removed weight would be in saw logs. Tops and limbs from merchantable commercial conifers and whole trees of hardwoods and noncommercial conifers are major sources of submerchantable wood for which there is essentially no market but bioenergy. Assuming a 10-year implementation and depreciation of the biomass plants constructed to support fuel treatment, and treatment of all acres for which
treatments would achieve fuel reduction benefits, the study region is capable of annually producing $590 million in net revenue, yielding 6 to 12 million green tons of biomass and 840 million to 1.2 billion cubic feet of merchantable wood, and over the course of a decade, achieving effective treatment of 2.8 to 8.1 million acres while providing bioenergy capacity of 496 to 1009 megawatts (MW). Analysis with a range of forest bioenergy-facility capacities revealed robustness in the optimal spatial distribution of bioenergy facilities. This robustness depends on the extent of the transportation network relative to the sources of woody biomass and on the ability to change plot-treatment combinations to define different biomass collection areas. Custom analyses have been conducted in support of biomass plant capacity decisions (in Lakeview, Oregon), forest practices policy development (by the California Department of Forestry and Fire in California), and regional analysis of opportunities to attract bioenergy investment capital (in New Mexico).

**Awards and Recognition**

Director’s award for FIA excellence for fiscal year (FY) 2002, USDA Forest Service. For outstanding research in the development and implementation of the BioSum model to assess the economic and fire risk impacts of treating stands across broad landscapes.


**Principal Investigators**

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**Funding**

National Fire Plan; Pacific Northwest Research Station, Forest Inventory and Analysis Program; Western Forest Leadership Coalition
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Human Factors in Fire Management

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Relation to Strategic Plan
This work supports objectives in Portfolio C, Element C3: Organizational effectiveness.

Background
Although most wildland fires are suppressed effectively in initial or extended attack, occasionally fires become exceptionally large, resulting in unusual resource damages, significant financial impacts, and possibly loss of life. Understanding how to better manage fires (where it is desired and undesired), and to improve methods for controlling their costs and impacts requires a detailed knowledge of the decisionmaking processes that were ongoing prior to and during the incident.

Approach
Decision and risk science approaches as well as organizational and individual behavior theory and the policy sciences have been used to understand large fires—including costs, wildland fire use, and prescribed fire planning and operations, high reliability, safety, and sense-making on the fire-line. To understand managers’ decision space, researchers developed a model for decomposing and reconstructing large-fire decision processes, including influence diagrams, decision tree analysis, multiattribute utility analysis (MAU), and other models based on decision process tracing methodologies. To understand the factors influencing large-fire suppression costs, a survey of members of national incident management teams (IMT) determine how their structure, functions, and decision space potentially affect suppression costs.

Products and Tools
The “Event Frame” methodology has been tested in actual fire incidents (MacGregor and González-Cabán 2004). By identifying crucial decision events at different stages of the incidents and the factors that affect them, fire managers can possibly identify areas for suppression costs savings.
The wildland fire situation analysis (WFSA) evaluation led to development of a decision skills curriculum to improve training for fire managers and fire planners (González-Cabán and MacGregor 1998). The paper-based WFSA tool was substantially revised and updated, then fully computerized and placed on the Forest Service Web site for download directly by users.

**Results and Applications**

The majority of IMT members feel that although cost containment and effectiveness are in the forefront of their decisionmaking process, the decision space in which they operate leaves them with little room for major cost-reduction decisions (Canton-Thompson et al. 2006). These findings echo those of MacGregor and González-Cabán (2004) and support the need for further basic research in this area. Research into how institutional and managerial constraints affect prescribed burning costs found that the single most influential factor affecting prescribed burning costs was the individual manager’s risk posture (González-Cabán 1997). A national survey of the fire management community uncovered the importance of understanding degree of risk tolerance in how fire management decisions are made (Winter and Bigler-Cole 2006). To help improve incident planning, a survey of incident commanders was undertaken; it showed that lack of training and necessary skills in how to use existing decision-support tools, such as the WFSA leads to improper use.

From 1999 through 2005, 450 federal and state fire personnel have taken the decision skills training course throughout the Forest Service regions. Efforts to bring organizational theory to the fire community has resulted in four national workshops on high-reliability theory (“Managing the Unexpected,” approximately 400 attendees since 2004) a national workshop on conducting after-action reviews, establishment of the interagency Wildland Fire Lessons Learned Center, and efforts to understand the causes of prescribed fire escapes (Black and Dether 2006).

**Principal Investigators**

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Key Partners

MacGregor-Bates, Inc., Decision Research, Rocky Mountain Research Station, University of Michigan, Harvard University, Massachusetts Institute of Technology, National Park Service, Bureau of Land Management, Fish and Wildlife Service, Bureau of Indian Affairs

Funding

Joint Fire Science Program, National Fire Plan

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Optimal Fire and Fuels Management

Highlight Contacts

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Relation to Strategic Plan

The work reported here is primarily related to Portfolio C: Social fire science, Element C2: Socioeconomic aspects of fire and fuels management but is also relevant to Portfolio D: Integrated fire and fuels management research.

Background

Record suppression costs have led to a multitude of fire cost reviews and cost studies by oversight agencies, and new rules and regulations. One of the most important and elusive issues in fire management is defining the “best” amount of fuel treatments to apply to a forested landscape. Research is developing tools and information that address a wide variety of issues related to fire suppression costs and fuels management.

Approach

Scientists have addressed several issues related to fire suppression costs: developing cost indices for gauging performance in cost containment, evaluating crew costs, developing models to optimize deployment of suppression resources, evaluating estimates of fire size and suppression costs, and developing short-term and long-term forecasts of suppression costs.

Several studies have developed models for evaluating and optimizing fuel treatments. One study incorporates fuel treatment into a stand-level model to determine planting density, timing and intensity of fuel treatment, and rotation that maximize net discounted value. The model not only includes product values and costs measured at the time of treatment but also the value of damage reduction if a fire occurs after fuel treatment. This is important because a valuation that does not include the expected value of damage reduction will underestimate the economic value of fuel treatment and distort the prioritization of fuel treatment projects. Another fuel treatment study incorporates data on forest resources, meteorology, fire occurrence, and economic impacts into a probabilistic modeling framework to

Tools have been developed to address a variety of fire suppression costs and fuels management issues.
build a state-of-the-science assessment of prescribed burning efficacy in Florida. The capstone analysis, applied to Volusia County in Florida, defines the optimal prescribed burning regime for a range of potential fire scenarios.

Computer analysis systems (MAGIS and MAGIS eXpress) have been developed that incorporate multiple objectives and optimize landscape level, spatial schedules of fuels treatments. MAGIS and MAGIS eXpress have been used to address trade-offs among various fuel-treatment goals for the protection of property, human life, wildlife, and hydrology. An additional project is predicting available biomass from fuel and treatments, costs to deliver this biomass to markets, and comparing net quantities of greenhouse gases and particulate matter produced if this biomass is used for energy as opposed to disposal by burning onsite and using fossil fuels to produce the equivalent useable energy.

**Products and Tools**

A stratified cost index (SCI) was developed to compare the costs of large fires. The SCI is being used by the Forest Service and (tested by the Department of the Interior [DOI]) as a performance measure for suppression cost containment; by Fire Program Analysis; and is being tested for use in wildland fire decision support system (WFDSS).

MAGIS and MAGIS eXpress are “deployed” via an Rocky Mountain Research Station Web site (http://www.fs.fed.us/rm/econ/magis/).

**Results and Applications**

A study of fire suppression crew costs showed that agency crews are less costly than contract crews, although agency crew costs differ widely. An assessment of the past accuracy of wildland fire situation analyses found that fire size and suppression cost estimates are systematically biased. These results have been useful in training fire managers.

A system for projecting annual suppression expenditures for the Forest Service throughout a fire season has been used by the Forest Service in meeting antideficiency regulations with regard to fire suppression expenditures and is also being implemented for the DOI agencies with fire suppression responsibilities. Procedures are being developed for making long-term suppression cost forecasts that could be used in the fire suppression budgeting process. A collaborative study of long-term climate and cost trends showed that suppression costs are closely
correlated with weather conditions and that although total suppression costs have been rising in recent years, suppression costs expressed on a per-acre basis have not been increasing.

For loblolly pine (*Pinus taeda* L.) in the Southern United States, the optimal levels of fuel treatment and rotation age were found to increase as fire risk increases. The expected economic gain from fuel treatment increases with fire risk and is four times the value of the stand without fuel treatment when annual fire risk is 4 percent per year. We also evaluated two kinds of financial incentives for fuel treatment: compensating landowners for the cost of fuel treatment and requiring landowners to share the cost of fire suppression. We found that cost-sharing of fire suppression is more effective at reducing total social cost than cost sharing of fuel treatment.

A Florida study demonstrated that increasing the prescribed burning program from the current annual 4 to 5 percent of forests to 13 percent annually result in economic gains. The results also define broader policy and program implications such as (1) expanding the supply of fuel treatment services could have a great effect on managers’ ability to meet goals, (2) optimal policies depend heavily on potential fire severity in addition to area, and (3) when public land managers use private sector services to prescribe burn, they drive the cost of these services higher for private forests, an unintended consequence that reduces fuels management on private lands. This study provides a methodological breakthrough and demonstrates a complete cost-benefit analysis of a fuels treatment program.

**Awards and Recognition**

Chief’s award for excellence in budget and financial accountability, for fire suppression forecasting, 2003.

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Key Partners

Forest Service Washington office Fire and Aviation Management; Department of the Interior; Boise Wildland Fire Research and Development Unit; Scripps Institute, University of California at San Diego; University of Montana; Washington State University; National Forest Systems (regional offices and national forests)

Funding

This research was supported by the Joint Fire Science Program, National Fire Plan Research and Development, and base research unit funding.

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Public Perceptions

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Relation to Strategic Plan

The work reported here is primarily related to Portfolio C, Element C1: Public interactions with fire and fuels management.

Background

A critical component of the current wildland fire problem in the United States is the growing number of people living in high-fire-hazard areas. Active involvement of the public is essential to hazard reduction efforts.

Approach

Over two dozen studies have been undertaken to better understand what shapes public views and acceptance of different fire and fuels management efforts. These studies have used a variety of methods (including onsite and mailed recreationist surveys, focus groups and workshops, telephone surveys, and mailed surveys), and been applied in diverse ecosystem and human community types across the United States, including Florida, Massachusetts, the Southwest, the Lake States, and the Rocky Mountain Region.

Products and Tools

Results of studies can be found in Winter and Cvetkovich (2003), and on a number of Web sites: the Northern Research Station People and Fire Web site (http://www.nrs.fs.fed.us/4902/focus/people_fire/); the Fuel SAF-T project Web site (http://www.fire-saft.net/); and the Integrated Resource Solutions Web site (http://www.irsolutions.net/beta/). As part of a project to develop a suite of products and tools for planning at the project level, several documents were developed that synthesize the state of knowledge on communicating with homeowners on fuels management; aesthetics and fuels management; social acceptability of fuels treatments, and collaboration with homeowners and communities (view the Fuels Synthesis Web site: http://forest.moscowfsl.wsu.edu/fuels/publications.html). The site also includes a series of brief fact sheets for managers to assist them with
Tools have been developed to help land managers interact with the public.

interacting with the public as they plan and implement fuels treatments. In addition, a general technical report designed to provide key findings from 18 National Fire Plan research studies in a format accessible to practitioners (McCaffrey 2006), and a book with 16 articles designed to provide managers and other professionals with insight into human response to risk and how it shapes wildland fire mitigation activities (Martin et al. 2007) have been produced.

Results and Applications

These studies have demonstrated that fire and fuels management is a concern to individuals throughout the United States. The majority of populations studied (residents and recreationists) support thinning and prescribed burning as management tools to reduce fire risk (Hendricks et al. 2003, McCaffrey 2006). Research has found a relationship between beliefs, knowledge and familiarity with a practice, and increased support for the practice. For example, knowledge about the ecological benefits of a practice is associated with increased support, particularly for more controversial aspects such as smoke from prescribed fire (Weisshaupt et al. 2005). Trust and confidence in the implementing agency are also key factors influencing support (Absher and Vaske 2007, Martin et al. 2007). A majority of residents in fire-prone communities engage in many defensible-space activities and express support for associated recommendations (Absher and Vaske 2007, McCaffrey 2006). Although risk perception and awareness are necessary for homeowners to become active in protecting their homes, neither is a sufficient condition. Risk perception is a complex process that is shaped by individual differences in various factors including risk tolerance and perceived values at risk. The perceived effectiveness of the risk-reduction action, confidence in one’s ability to perform the action, and perceived responsibility for fire management also influence readiness to take protective actions (Martin et al. 2007). No consistent evidence has been found that any specific portion of the population—whether an urban or rural resident, a new or long-term homeowner, permanent or seasonal resident, or new or experienced forest visitor—is more or less likely to understand fire risk or support a fuels management practice (Martin et al. 2007, McCaffrey 2006). Additional research is exploring whether there are variations in perceptions and attitudes for different ethnic/cultural groups (González-Cabán et al. 2007, Martin et al. 2007). Education and communication that provides clarification of how agency actions reduce fire
risk and improve ecosystem health, and also addresses actions that seem inconsistent with shared values, has been shown to be essential to maintaining trust and building support (Martin et al. 2007, McCaffrey 2006). Collaboration can play a key role in establishing confidence and arriving at mutually acceptable risk reduction measures.

These findings are being used by managers to develop programs that can more effectively take into account public views and encourage proactive public participation in fire and fuels management efforts. This information has been provided to managers, fire safe councils, and other interested parties via Web sites, fuels management courses and workshops, general technical reports, meetings, and presentations. Findings from the study of Southwesterners’ preferences for fire management were used in a fire managers’ workshop series in the Pacific Northwest Region (Region 6).

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**Key Partners**

California Polytechnic State University, San Luis Obispo; Colorado State University; Michigan State University; Pennsylvania State University; University of Arizona; University of Florida; University of Massachusetts; University of Minnesota; Washington State University; Western Washington University

**Funding**

Supported by the National Fire Plan and the Joint Fire Science Program.
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Strategic and Tactical Fuel Treatment Evaluation Tools

Highlight Contact

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Relation to Strategic Plan

The work reported here supports objectives in Portfolio C: Social fire science, Element C3: Organizational effectiveness; Portfolio D: Integrated fire and fuels management research, Element D3: Biomass utilization, product development and forest operations associated with fire and fuels management activities; and Portfolio E: Develop and deliver knowledge and tools to policymakers, wildland fire managers, and communities, Element E1: Synthesis and tool development.

Background

Strategic identification and local placement of fuel treatments are significant regional and local forest management problems addressed by two tools developed by Forest Service Research and Development.

Approach

The two tools described below were developed by teams composed of Forest Service and university research scientists and national forest experts. Specialist contributed expertise on silvicultural systems, fire hazard and fire hazard reduction, forest inventory data, harvesting systems and harvest cost estimation, economic evaluation, mathematical modeling, and Web-based modeling.

Products and Tools

Fuel Treatment Evaluator (FTE) 3.0 (Miles et al. 2006) is a Web-based tool that helps analysts identify forest areas in the West with high fire hazard, simulate alternative thinning treatments to meet hazard reduction targets, and estimate kinds and amounts of wood biomass removed and costs of removal (Skog et al. 2006). The tool addresses the key problem of identifying locations where biomass removals could cover the costs of thinning treatments to reduce hazard (see fig. 1).

My Fuel Treatment Planner (myFTP) (Fight 2006) is a user friendly tool that assists managers in estimating costs, net revenues, economic effects, and surface fuels associated with various fuel reduction treatments. The spreadsheet application
is simple to use yet based on years of data. MyFTP provides insights on how to think through economic analyses and interacts compatibly with existing planning tools (see fig. 2).

**Results and Applications**

The FTE 3.0 has been used to identify opportunities for using wood biomass from thinnings to generate electric power (1) across the Western United States for the Western Governors Association (Skog and Barbour 2006) and (2) in parts of Oregon for the Oregon Forest Resources Institute (OFRI 2006).

MyFTP has been incorporated into the analytical process for the FIRESHED program, which is used for all Forest Service fire hazard reduction projects in California, is being piloted at 10 other locations around the Western United States, is now available for general use, and has been incorporated into national training required for fuel specialist certification.

**Principal Investigators**

Ken Skog, kskog@fs.fed.us: Forest Products Laboratory; Jamie Barbour, jbarbour01@fs.fed.us, Roger Fight (now retired): Pacific Northwest Research
Figure 2—Biomass removed (oven dry tons) from simulated thinnings by 160,000-acre hexagon for uneven-age fuel-hazard-reduction treatments.

Key Partners

Forest Management, Washington office, Forest Service; Clean and Diversified Energy Advisory Committee for the Western Governors Association (WGA report); Mason, Bruce & Girard, Inc. (Oregon Forest Resources Institute report);
National Forest System: Pacific Northwest Region (Region 6); Northern Region (Region 1); University of Washington Stand Management Cooperative; University of California, Davis

Funding

This research was supported by National Fire Plan Research and Development.

Literature Cited


Additional Reading

Understand the Wildland-Urban Interface

Highlight Contact

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Relation to Strategic Plan

This work supports objectives in Portfolio C, Element C2: Socioeconomic aspects of fire and fuels management.

Background

The wildland-urban interface (WUI) is where houses and dense vegetation are both present. With few limits on where homes are built, housing now extends across suburban and rural landscapes, and the most intense development pressure is felt in forested areas. These housing trends have serious implications for wildfire suppression costs, public safety, and fire ecology. Understanding the WUI provides the foundation for quantifying wildland fire risks and prioritizing treatments.

Approach

Based on the Federal Register definition of the WUI, housing (census) and land cover (National Land Cover Datasets) data were combined in a geographical information system (GIS) to identify census blocks with at least low-density housing (>6.17 housing units/km², or >1 housing unit per 40 acres) and wildland vegetation (>50 percent of pixels). Where housing met the threshold but vegetation was less dense, portions of census blocks were included when they fell within 2.4 km (1.5 mi) of dense wildland vegetation (>75 percent) (fig. 3). Rectifying 1990 and 2000 census blocks allowed subcounty analysis of WUI growth (Hammer et al. 2007).

Based on the WUI’s location and growth, work can begin to assess the relative fire hazards facing residential areas across the country and target high-hazard neighborhoods with the information, outreach, resource management, and regulations needed to mitigate wildland fire danger. Regional data sets detailing biophysical conditions have been used to assess the WUI fire hazard in portions of California, Michigan, Oregon, Washington, and Utah; as Landfire data become available, this analysis can be extended nationally.
In Puerto Rico, satellite (Landsat TM) and population (census) data were combined to classify land use and identify the WUI, the suburban and exurban residential areas with forest or grassland vegetation (fig. 4). Fuel loads and fire danger zones were also identified.

**Products and Tools**

At http://silvis.forest.wisc.edu/projects/WUI_Main.asp, users can download WUI and housing density maps and data for states and Forest Service regions in the lower 48 States. The WUI data also support other tools, such as the Fuel Treatment Evaluator developed by Miles et al. 2006, and a Web site where homeowners can assess their property’s WUI status and fire hazard, at http://firecenter.berkeley.edu/toolkit/. Maps of Puerto Rico’s WUI, fuel loads, and fire danger zones are available through the Forest Service International Institute of Tropical Forestry.

**Results and Applications**

The WUI in 2000 encompassed 37 percent of U.S. homes (Radeloff et al. 2005). All states in the lower 48 had some WUI, and in 19 states, it includes more than half of all homes. The booming housing market of the 1990s added 8.2 million housing units, 60 percent of all new homes, to the WUI. In northern lower Michigan, 25 percent of the WUI faces relatively high fire hazard and over 88 percent of the WUI with high fire hazard has low housing density (<1 housing unit per 2 ha or
5 ac) (Haight et al. 2004, fig. 5); in southern California’s shrublands, the interactions between human presence and fire-prone ecosystems has increased ignitions and threatens to change ecosystem characteristics. Analysis of housing growth and fire regime condition class in California, Oregon, and Washington found there were nearly 1.5 million WUI housing units in areas with 0- to 35-year fire-return intervals and 3.4 million in areas with 35- to 100+ year fire-return intervals (Hammer et al. 2007). In both fire regimes, most WUI housing units (66 percent and 90 percent, respectively) are in areas with a current condition outside the historical range of variability.

As in the continental United States, the WUI covers one-third of the land area in Puerto Rico (Martinuzzi et al. 2007). The vast majority of wildland fires in Puerto Rico are human-induced and these increasingly occur within the WUI or in protected areas bordering it. Each year, an estimated 3,000 to 6,000 wildland fires occur in Puerto Rico. Their ecological effects are compounded by high species diversity, a high number of endemic species, extensive landscape fragmentation, vulnerability to drought, and high levels of human use of the landscape, particularly in the WUI. This analysis helps fire managers better define fire risks and management priorities for Puerto Rico.

Wildland-urban interface research has found a wide community of users, from technicians developing geographic information system data layers for community or regional plans, to policymakers interested in the scope of the WUI problem, to popular media covering wildland fire.
Literature Cited


Fire Social Science Research—Next Steps
Richard W. Haynes, Sarah McCaffrey, and Jeff Prestemon

Discussion
Since 2000, National Fire Plan funding has allowed fire social science research to expand significantly. Much has been learned about the social and economic issues connected with wildland fire and fuels management. The highlights illustrate the breadth of social fire-science work that has taken place in Forest Service Research and Development as well as a range of research outcomes including tools that can be used to solve a variety of problems. This focus on developing tools useful to managers has been one of the hallmarks of work with the fire community where research outputs are denominated in descriptions of tools that were placed in managers' hands. The highlights illustrate a variety of tools from the wildland urban interface maps to software or other computer-based “decision support tools.”

The concept of “tools” can be painted with a broader brush to include not only computer software, but also other forms of checklists, inventories, guidelines, and templates based on research and that serve the needs of fire management. Such tools expand the range of opportunities for mutual and constructive interaction among researchers, managers and the public. If we extend the concept of tools to include “means” of various types to achieve one or more “ends,” then we can identify field-related outputs of research in terms of consultations, workshops, seminars, and other forms of training and education as forms of “tools” to support fire or other management operations.

The information developed to date is being used to enhance the ability of agencies and communities to meet land management objectives in an effective and efficient manner that is well informed by public needs and preferences and contributes to a broader understanding of key public values and concerns about fire and fuels management—before, during, and after wildland fires and fuels treatments; social and economic effects of different fire and fuels management decisions; external and internal barriers to effective fire management; and effect of existing and proposed policies on management options and decision space. The research will also provide guidelines and tools for effective and efficient communication, both externally and internally; improving safety, reliability, and ability to meet management objectives; working with communities and other partners to achieve fire and fuels management goals; and assessing tradeoffs in economic, ecological, and quality-of-life values of different decision options.
Although much has been learned, there are still many areas where research can continue to contribute to improved fire management. Below we identify these future research needs. Each of these needs is characterized by an array of products that include scholarly research, syntheses, and tools for the user community. With regard to priorities, we suggest that more resources be directed toward the organizational effectiveness element. We recognize that such shifts need to be made incrementally.

Future Research Directions
C1-Public Interactions

Public perception and trust—
There is a need to expand research on the dynamics of trust, how trust interacts with fire and fuels management actions and the agencies taking such actions, and how trust manifests across a greater variety of ethnic, cultural, and economic groups to determine how these groups accept and are affected by fire and fuel management programs.

- What are the consequences of alternative “social contracts” (i.e., the expectations that communities or individuals might have that public agencies will protect them) for fire management? Does the shift of the Forest Service to becoming a fire management agency break its “social contract” with the American public as a conservation agency, and are there new suppression approaches (e.g., appropriate management response) that challenge the existing social contract?

- Do the basic tenets of trust building and trust retention (for example, honesty, credibility, and fairness) hold in the arena of fire management, or does the public demand something different from wildland fire managing agencies?

Collaboration and planning—
There is a need to improve our understanding of the barriers placed by the public (or the market) on effective fuel management and fire suppression activities.

What are the primary decision considerations in implementing prescribed fire at the wilderness/nonwilderness interface to both support wilderness resource benefits and protect nonwilderness values?
What are the trends in public attitudes toward wildland fire use for resource benefits outside of wilderness, and what are the societal or physical influences on these attitudes?

Communication—
There is a need to identify public information needs before, during, and after fires and fuel treatment activities, especially prescribed burning, and the form of dissemination that best serves fire and fuels management decisionmaking. We need to develop tools that help integrate social, economic, risk and uncertainty information into fire and fuels management decisionmaking processes.

C2-Socioeconomic Effects

Impacts of wildland fire and fuels management—
There is a need to develop frameworks that enable managers to identify and quantify the short- and long-term socioeconomic impacts of fire and fuels management on people, communities, markets and natural resources, including their temporal and distributional effects.

• What decision frameworks will aid fire management in mixed-ownership situations? Do private homeowners respond to larger social objectives (e.g., firefighter safety and restoration of fire on public lands) when improving fire resistance of their private lands?
• What are the social impacts of decisions made during wildland fire? Are there alternative decision frameworks that minimize these impacts while maintaining citizen and firefighter safety? What influences their decisions to leave or stay?

Costs and benefits of fire and fuels management—
There is a need to develop frameworks to support evaluations of the market and nonmarket benefits associated with fire and fuels management (fire suppression, hazardous fuels reduction, use of wildland fire and restoration work).

• What methods are available to reduce fire suppression costs that are socially acceptable and achievable (recognizing values saved and lost from fire suppression)?
• Are suppression costs commensurate with the values at risk?
There is a need to develop methods to represent better the values at risk that the agency is attempting to protect.

- What are the methodological and empirical issues that need to be understood?
- How can measures of values at risk be made operational?
  There is a need for tools that managers can use for evaluating fire management alternatives.
- How can managers analyze the efficiency and equity effects of fire suppression and fuels management?
- How can managers improve their understanding of methods to reduce human-caused wildland fire? Such methods will need to build on understanding the social, economic, and biophysical underpinnings of human-started fires, and the implications of human-started fires for changes in aggregate wildland fire activity, values at risk, fuels management, fire prevention efforts, and wildland fire suppression expenditures.
- What tools can be developed to improve engagement with communities and other partners in fire suppression and prevention and for dealing with safety and public health concerns associated with fire?

**C3-Organizational Effectiveness**

**Organizational issues**—
There is a need to improve the understanding and knowledge of how organizational structures and institutional incentives and disincentives impact the effectiveness and efficiency of fire and fuels management organizations.

- What are the temporal, spatial, budgetary, economic, and social impacts and tradeoffs among alternative fuels management, prevention, detection, suppression, and postfire rehabilitation strategies?
- What is the role and effect of incentives and disincentives on fire management decisionmaking? How are changes in individual manager’s personal incentive structures affecting decisionmaking? What are the impacts of regulatory changes (i.e., the new air quality regulations and others) on fire management decisions?
**Personal and situational issues**—
There is a need to develop assessments of how the perception of and attitudes about risk of fire personnel impact fire and fuels management decisions, what factors affect perceptions of risk, and how these perceptions differ within the agency, and with the public.

- How do the agencies train the emerging fire decisionmakers given their differences in experience, education, values, perceptions of environmental factors (like global climate change), aversion to risk, and trust in organizational objectives?

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**Metric Equivalents**

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